To: Karen Churchard, Tourism and Events Director

Steve Geiogamah, Tourism Development Manager

From: Paul Basha, Transportation Director

Subject: Downtown Trolley Ridership

Date: 9 November 2016



Introduction:

Per request of the Tourism Development Commission, the Transportation Department monitored the Downtown Trolley ridership. The Tourism Development Commission wished to ensure the hotel bed tax expenditure on the Downtown Trolley was justified by dominant tourist use of the Downtown Trolley.

Summary of Information:

The Downtown Trolley ridership has increased by 23% in the twelve months with 10-minute frequency compared to the previous twelve months with 15-minute frequency.

A survey of 793 Downtown Riders conducted in 40 different time periods from February through July revealed that:

7% of riders are from outside North America

16% are from Canada

42% are from the United States, outside of Arizona

11% are from Arizona, outside of Scottsdale

24% are Scottsdale residents.

92% of riders are using the Downtown Trolley for Sightseeing, Shopping, or Dining

7% are using the Downtown Trolley for Work

0% are using the Downtown Trolley for School

2% are using the Downtown Trolley for Other purposes

The top five origins or destinations of Downtown Trolley riders are: Fashion Square, Unsure, Main Street, Old Town, and Museum of the West.

The top five sources for learning about the Downtown Trolley are: Word-of-Mouth, Street Signs, Hotel, Website, and Saw Trolley.

The estimated cost-per-tourist-rider for the Day Tripper was \$18.10 and the estimated cost-per-tourist-rider for the Downtown Trolley is \$2.11.

At the 17 March 2015 Tourism Development Commission meeting, the Transportation Department suggested the following three criteria for determining if the Downtown Trolley should qualify for hotel bed tax revenue:

- 1. Ridership exceed 700 per day.
- 2. Portion of trolley riders staying in Scottsdale hotel exceeds 60%.
- 3. Cost-per-rider is less than citywide bus and trolley average cost-per-rider.

The maximum average Downtown Trolley ridership of 542 per day is less than 700 per day.

The portion of Downtown Trolley riders staying in metropolitan Phoenix hotels of 34% is less than 60%.

The Downtown Trolley cost-per-rider of \$3.02 in fiscal year 2015-2016 is less than the Citywide bus and trolley average of \$3.56 in fiscal year 2014-2015.

While the portion of Downtown Trolley riders staying in Scottsdale hotels is substantially less than 60%, the portion of Downtown Trolley ridership from residents outside of Scottsdale is 89% and the portion of riders sightseeing, shopping, and dining is 92%.

While the Downtown Trolley cost-per-rider of \$3.02 in fiscal year 2015-2016 is less than the Citywide bus and trolley cost, it is more than the average of the other three trolleys of \$2.56 in fiscal year 2015-2016.

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Day-Tripper Ridership:

The Day Tripper (also identified as the Hospitality Trolley or the Scottsdale Road Hotel Trolley) operated from late December through late March for five seasons. The Day Tripper was entirely funded by the hotel bed tax. For the 2014-2015 season, the trolleys operated with 100% increase in service frequency and 50% budget increase compared to the 2013-2014 season. The total ridership increased by 14% and the average daily ridership increased by 10% compared to the 2013-2014 season. The table below provides the average daily ridership by season for the 5 years the service operated.

<u>SEASON</u>	TOTAL RIDERS	AVERAGE DAILY RIDERS
2010-2011	10,941	140
2011-2012	17,079	177
2012-2013	16,695	184
	19,612	
	22 419	230

The Tourism and Events Department contracted with Behavior Research Center to survey Day Tripper riders during January, February, and March of 2015. The surveys were conducted on Monday, Wednesday, Friday, or Saturday from either noon to 4:00 PM or 4:00 to 8:00 PM; and 148 riders were surveyed. This survey discovered that 54% of the riders were from outside of the Phoenix metropolitan area, and 46% of the riders lived in the Phoenix metropolitan area. Regarding trip purpose, the survey discovered that 75% of the riders were using the Day Tripper as tourists, and 25% of the riders were using the Day Tripper for work commute.

Therefore, the Day Tripper, on a daily basis, was serving an estimated 172 tourists (75% of 230), and 58 local workers (25% of 230).

The data shows that Day Tripper total and daily ridership increased every year. However, the daily ridership remained very low compared to other Scottsdale trolleys, and was magnified by a relatively high non-tourist ridership. Therefore, at the 14 April 2015 City Council meeting, the Council voted 6-1 to discontinue the Day Tripper and reallocate the \$300,000 that was expended on the Day Tripper for the 2014-2015 season to the Downtown Trolley. Beginning late October 2015, the City of Scottsdale began using hotel bed tax to fund a portion of the Downtown Trolley operating cost. This additional funding allowed the Downtown Trolley to increase its frequency from 15 minutes to 10 minutes. The Downtown Trolley operated with 10-minute frequency prior to the 2009 / 2010 Fiscal Year. Due to limited funding, the Downtown Trolley operated at 15-minute frequency for Fiscal Years 2009 / 2010 through 2014 / 2015.

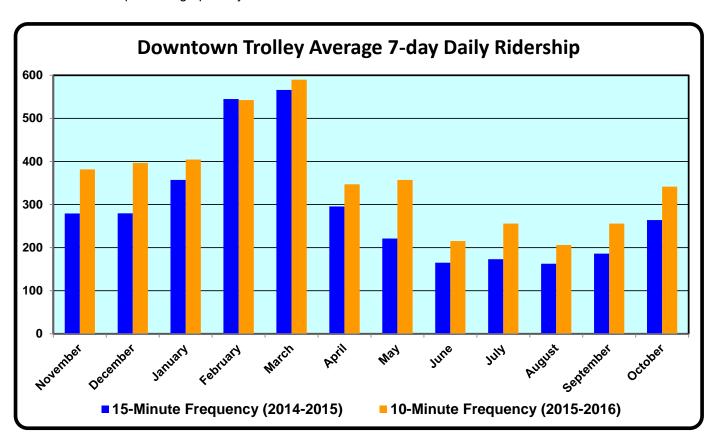
Downtown-Trolley Ridership:

To understand the impact of the frequency change, the first twelve months of the 10-minute frequency ridership was compared to the same twelve months of 15-minute frequency ridership in the previous year. The tables below and on the following page summarize this ridership comparison. These data are for all seven days of the week.

		AVERAGE 7-DAY DAILY
<u>MONTH</u>	TOTAL	RIDERS FOR MONTH
November 2014	8,090	279
December 2014	8,397	280
January 2015	10,724	357
February 2015	15,256	545
March 2015	17,533	566
April 2015	8,872	295
May 2015	6,618	221
June 2015	4,941	165
July 2015	5,024	173
August 2015	5,040	163
September 2015	5,583	186
October 2015	8,188	264
Twelve-month Total	104,266	291

		AVERAGE 7-DAY DAILY	CHANGE FROM
		RIDERS FOR MONTH	
November 2015	11,064	382	37%
December 2015	11,896	397	42%
January 2016	12,532	404	13%
February 2016	15,726	542	0%
March 2016	18,287	590	4%
April 2016	10,412	347	17%
May 2016	10,735	357	62%
June 2016	6,452	215	30%
July 2016	6,500	217	25%
August 2016	6,398	208	27%
September 2016	7,428	256	38%
		342	
Twelve-month Total	128,949	358	23% increase

This information is provided graphically below.



The Tourism Development Commission requested that a survey be conducted of Downtown Trolley ridership primarily to determine if the riders are tourists. The Transportation Department conducted this survey as funds do not exist to hire a survey consultant. The survey was accomplished in the first week of each month from February through July as described below.

February Downtown-Trolley Rider Survey:

The February surveys were conducted on Tuesday, 2 February from 11:00 AM to 1:00 PM, Noon to 3:00 PM, and 6:00 PM to 8:00 PM; on Thursday, 4 February from 11:00 AM to 1:00 PM, 1:00 PM to 3:00 PM, and 1:00 PM to 5:00 PM; and on Saturday, 6 February from 11:00 AM to 1:00 PM and 6:00 PM to 8:00 PM. A total of 197 riders were surveyed.

March Downtown-Trolley Rider Survey:

The March surveys were conducted on Tuesday, 1 March from 11:00 AM to 1:00 PM, 4:00 PM to 6:00 PM, and 6:00 PM to 8:00 PM; on Thursday, 3 March from 11:00 AM to 1:00 PM, 1:00 PM to 3:00 PM, 3:00 PM to 5:00 PM; and 6:00 PM to 8:00 PM; and on Saturday, 5 March from 11:00 AM to 2:00 PM, 1:00 PM to 3:00 PM, and 6:00 PM to 8:00 PM. A total of 198 riders were surveyed.

April Downtown-Trolley Rider Survey:

The April surveys were conducted on Tuesday, 5 April from 11:00 AM to 1:00 PM, 1:00 PM to 4:00 PM, and 6:00 PM to 8:00 PM; on Thursday, 7 April from 11:00 AM to 1:00 PM, 1:00 PM to 3:00 PM, and 6:00 PM to 8:00 PM; and on Saturday, 9 April from 11:00 AM to 3:00 PM, and 6:00 PM to 8:00 PM. A total of 186 riders were surveyed.

May Downtown-Trolley Rider Survey:

The May surveys were conducted on Tuesday, 3 May from 11:00 AM to 1:00 PM and 6:00 PM to 8:00 PM; on Thursday, 5 May from 11:00 AM to 1:00 PM and 1:00 PM to 3:00 PM; and on Saturday, 7 May from 11:00 AM to 1:00 PM, 1:00 PM to 3:00 PM, and 6:00 PM to 8:00 PM. A total of 134 riders were surveyed.

June and July Downtown-Trolley Rider Survey:

The June surveys were conducted on Tuesday, 7 June from 1:00 PM to 3:00 PM; on Thursday, 9 June from 11:00 AM to 1:00 PM, 1:00 PM to 3:00 PM, and 6:00 PM to 8:00 PM; and on Saturday, 11 June from 1:00 PM to 3:00 PM; on Saturday, 12 July from 2:00 PM to 3:00 PM; and Saturday, 14 July from 3:00 PM to 4:00 PM. A total of 78 riders were surveyed.

Composite February through July Downtown-Trolley Rider Survey:

A total of 793 riders were surveyed in February through July. The table below reveals the residences and trip purposes. (Please note that the percentages do not always sum to 100% due to rounding errors.) The survey indicated that over the six months, 92% of the riders were engaged in tourist activities, with this percentage varying from a high of 96% in March to a low of 77% in June and July. (Note, respondents were allowed to provide more than one answer to this question.) It also indicated that 65% of the Downtown Trolley riders (511 surveyed riders) were from outside Arizona, with this percentage varying from a high of 76% in April to a low of 43% in June and July.

	Outside North America	Canada		(Not Scottsdale) Arizona	Scottsdale
February 2016				8%	
				14%	
April 2016	13%	18%	45%	10%	15%
May 2016	9%	3%	42%	13%	33%
June and July 2016					
Six-month Total	7%	16%	42%	11%	24%
	Sightseeing, Sho	pping, Dining	<u>Work</u>	School	<u>Other</u>
February 2016	89%)	6%	1%	4%
March 2016	96%)	3%	0%	0%
April 2016	91%)	9%	1%	0%
May 2016	94%)	3%	0%	2%
June and July 2016	77%		17%	0%	5%
Six-month Total	92%)	7%	0%	2%

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Day-Tripper to Downtown Trolley Ridership Comparison Summary:

The Day Tripper operated only during the peak tourist season of January, February, and March; while the Downtown Trolley operates year-round. The table below compares daily riders and daily tourist riders for each trolley during its months of operation.

	2014 / 2015	2015 / 2016	
	January through March	November through October	
	DAY TRIPPER	DOWNTOWN TROLLEY	<u>DIFFERENCE</u>
Total Average Daily Riders	230	358	+56%
Estimated Daily Tourists	172	329	+91%

A comparison between the Day Tripper and Downtown Trolley daily riders and daily tourist riders for only the peak tourist months of January, February, and March is appropriate.

	2014 / 2015	2015 / 2016	
	January through March	January through March	
	DAY TRIPPER	DOWNTOWN TROLLEY	<u>DIFFERENCE</u>
Total Average Daily Riders	230	523	+127%
Estimated Daily Tourists	172	481	+180%

Day-Tripper to Downtown Trolley Cost Comparison:

For the 2014-2015 season, the Day Tripper operated from 26 December 2014 through 1 April 2015. The cost was \$270,000 for the trolley operation and \$30,000 for promotion – entirely funded by hotel bed tax revenue. The Downtown Trolley operates 360 days each year – every day except Christmas Day, New Year's Day, Memorial Day, Independence Day, and Labor Day. The total annual cost of the Downtown Trolley for the 2015-2016 season was approximately \$656,856 – of which \$300,000 is funded from hotel bed tax revenue and \$356,856 is funded from transportation fund revenue (primarily regional and Scottsdale transportation sales tax).

The table below compares the cost-per-day and cost-per-rider for both the Day Tripper and the Downtown Trolley for seven months of operation – considering the entire cost of the Downtown Trolley.

	DAY TRIPPER	DOWNTOWN TROLLEY	<u>DIFFERENCE</u>
Cost Per Day	\$3,125	\$1,825	47%
Cost Per Rider	\$13.60	\$3.56	71%
Cost per Tourist	\$18.10	\$4.19	77%

The column labeled difference indicates the change in the cost-per-day, cost-per-rider, and cost-per-tourist from the previous year Day Tripper to the current year Downtown Trolley. The daily cost of the current Downtown Trolley is approximately 47% less than the daily cost of the previous Day Tripper. The Day Tripper only provided approximately three months of service, while the Downtown Trolley provides 12-month service. Also, the Downtown Trolley route is much shorter than the Day Tripper route. Additionally the current year Downtown Trolley cost-per-tourist-rider is 77% less than the previous year Day Tripper cost-per-tourist-rider. This large per tourist cost decrease occurs because many more tourists are riding the Downtown Trolley compared to the number of tourists that rode the Day Tripper.

The table below compares the cost-per-day and cost-per-rider for three months of Day Tripper operation and the twelve months of Downtown Trolley operation. These calculations consider only the hotel bed tax expenditure for the Downtown Trolley.

	HOTEL BED TAX	HOTEL BED TAX ONLY	
	DAY TRIPPER	DOWNTOWN TROLLEY	<u>DIFFERENCE</u>
Cost Per Day	\$3,125	\$833	73%
Cost Per Rider	\$13.60	\$2.32	83%
Cost per Tourist	\$18.10	\$2.53	86%

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(Please note the costs are provided on a per day, per rider, and per tourist rider basis, because the Day Tripper costs are for only January, February, and March 2015; while the Downtown Trolley costs are for 1 July 2015 through 30 June 2016. Also the Downtown Trolley 10-minute frequency began in late October 2015. The cost rider comparison must be on an average day and rider basis as the costs are for different month periods and the service is also for different month periods.)

Additional-Interesting Downtown Trolley Rider Information:

Additional information; including trolley entering location, trolley exiting location, destination; state, province, or country of residence; and hotel was also included in the survey.

The table below indicates the thirteen most frequently mentioned entering, exiting, and destination locations in frequency order for the total six months. The number in each column is the number of responses for each location. (Please note not all responses are indicated. Locations with less than 40 responses total in the six months are not provided for any of the six months.)

	Six months	February	March	April	May	June and July
Fashion Square		137				47
Unsure					14	5
Main Street	186	71	48	44	14	9
Old Town						
Museum of The West						17
Marshall Way	80	3	18	6	39	14
Brown Avenue					34	3
Hotel						
Home	66	10	4	14	22	16
5 th Avenue						
Waterfront						
Circle (Full Route)						
Stadium	40	0	38	0	0	2
Nordstrom's	• •		· · · · · · · · · · · · · · · · · · ·	0	0	8
Stetson Drive	32	0	11	3	7	11
Civic Center				2		
Marshall Way Canal Brid	dge 28	4	14	1	3	6
3 rd Avenue						
Loloma						
1 st Avenue	20	5	0	3	12	0
Buckboard Trail	13	0	10	3	0	0
		3				
Horse Fountain	12	4	4	2	0	2
Drinkwater Boulevard	10	2	0	1	0	7

Fashion Square was the most frequently mentioned location in each of the six months, while "unsure" was the second most frequently mentioned destination for February, March, and April. In May, "unsure" was the eighth most frequently mentioned destination. In June and July, "unsure" was the fourteenth most frequently mentioned destination. The Scottsdale Stadium was the fifth most frequently mentioned location in March during spring training, while the Waterfront was not mentioned once in March. Circle – indicating riding the trolley for its entire route without exiting – was the sixth most frequently mentioned location in February, tied for seventh in June and July, and rarely mentioned in March, April, and May.

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The survey respondents were also asked to identify how they learned of the Downtown Trolley, with the following most frequent responses:

Word-of-Mouth	231
Street Signs	111
Hotel	106
Website	72
Saw Trolley	72
Brochure	44
Previous Visit	21
Work	14
Map	10

Thirty-five states (excluding Arizona) and the District of Columbia were identified as home to 42% of all surveyed riders. The table below indicates the most frequently mentioned states, Canadian provinces, and other countries. All Canadian provinces and all mentioned countries are listed.

<u>State</u>	Riders	<u>Province</u>	Riders	Country	Riders
California	46	Ontario	35	Switzerland	10
Minnesota	32	British Columbia	26	Thailand	6
Illinois	24	Alberta	21	Mexico	4
Colorado	18	Newfoundland	10	United Kingdom	4
Michigan	16	Saskatchewan	8	Brazil	3
New York	14	Manitoba		China	3
Pennsylvania	14	Nova Scotia		Germany	3
Missouri		New Brunswick		India	3
Ohio	13	Prince Edward Islan	d0	Australia	
Texas	13	Quebec	0	Belgium	2
Wisconsin	13			Bermuda	
Washington		Unnamed	17	France	2
Florida	10			Holland	2
New Jersey	7			Iran	2
Montana	5			Jamaica	2
South Carolina	5			Venezuela	2
				Ireland	1

Of the riders, 34% were staying in hotels. The various Marriott hotels were mentioned 45 times. The various Hyatt hotels were mentioned 33 times. The various Hilton hotels were mentioned 24 times. Other hotels were mentioned the indicated number of times: Valley Ho (29), Best Western (14), various Holiday Inn (14), Chaparral Suites (9), and Fire Sky (9).

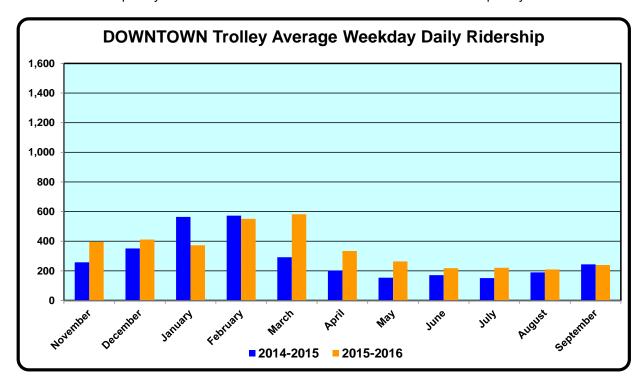
Three questions regarding trolley use were included in the survey, with the following response summaries. (Please note the percentages do not always sum to 100% because of rounding errors.)

All surveyed riders				
Because of the Trolley	<u>AGREE</u>	DISAGREE	<u>UNSURE</u>	NO ANSWER
"will you be seeing more of Scottsdale?"	58%	1%	6%	36%
"will you be spending more money in Scottsdale?"	47%	6%	10%	37%
"are you more likely to return to Scottsdale?"	56%	2%	5%	36%
,				
Surveyed riders who answered				
Because of the Trolley	<u>AGREE</u>	<u>DISA</u>	<u> GREE</u>	<u>UNSURE</u>
"will you be seeing more of Scottsdale?"	90%		1%	9%
"will you be spending more money in Scottsdale?"	74%		9%	16%
"are you more likely to return to Scottsdale?"	89%		3%	9%

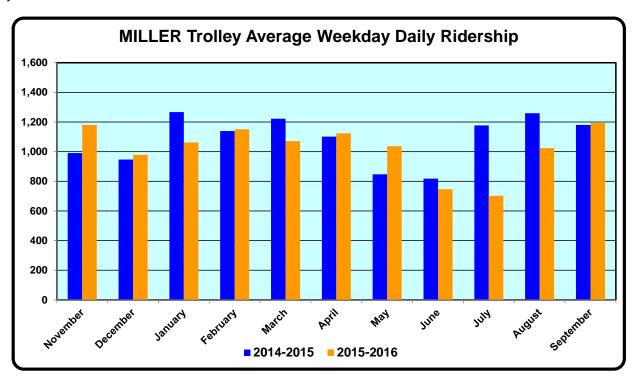
Downtown Trolley to Other Scottsdale Trolley and Bus Ridership Comparison Summary:

The Downtown Trolley ridership was also compared to ridership of the other Scottsdale trolleys and regional buses that operate in Scottsdale. These data are only for weekday service.

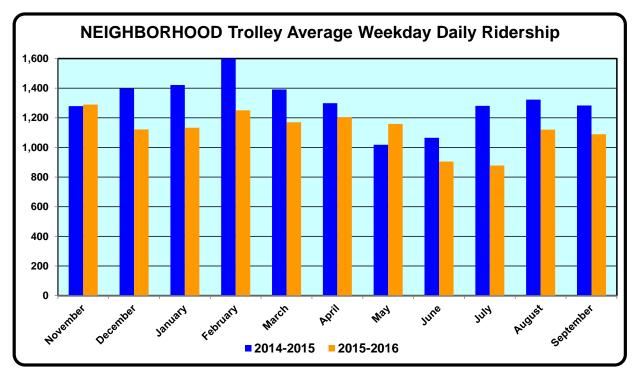
The first graph compares the Downtown Trolley average weekday ridership by month for the twelve months in 2014-2015 with 15-minute frequency for the twelve months in 2015-2016 with 10-minute frequency.



The second graph compares the 2014-2015 to the 2015-2016 average weekday monthly ridership for the Miller Road Trolley.

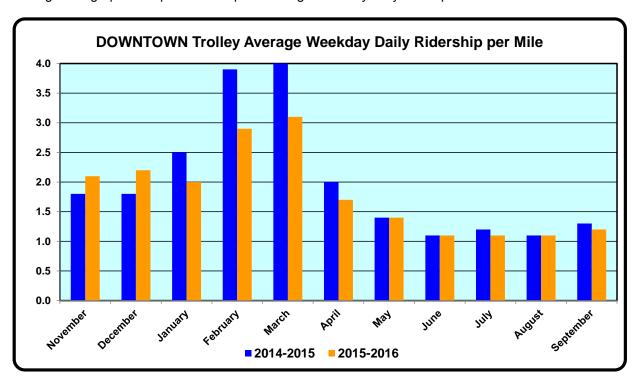


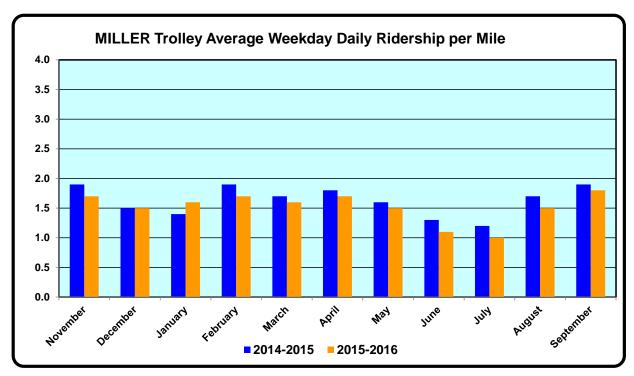
The third graph compares the 2014-2015 to the 2015-2016 average weekday monthly ridership for the Neighborhood Trolley.

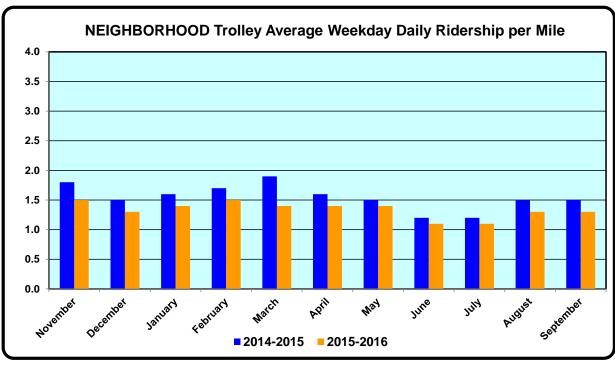


The above three graphs clearly reveal that on an average weekday total ridership basis, the Downtown Trolley generally experiences half as many riders as the other two Scottsdale trolleys that provided service in 2014-2015 and 2015-2016.

The following three graphs compare ridership on average weekday daily riders-per-mile.



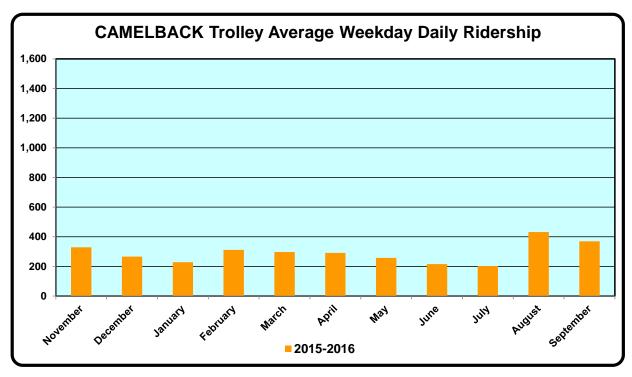


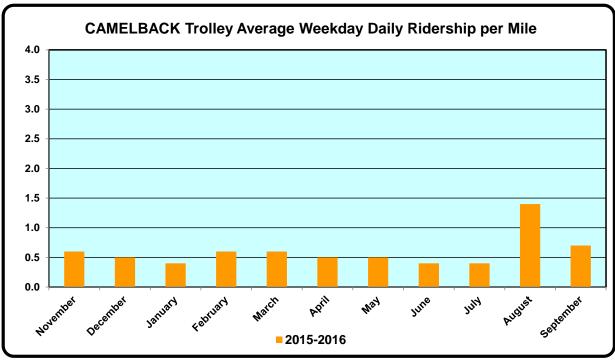


Using this measure, during the peak tourist months of February and March, the Downtown Trolley experiences twice as many riders per mile as the other two Scottsdale trolleys. During the lower-tourist months of November, December, January, April, and May; the Downtown Trolley experiences approximately the same riders-per-mile as the Miller Road and Neighborhood Trolleys. During the non-tourist months of June, July, August, and September; the Downtown Trolley experiences fewer riders-per-mile than the other two Scottsdale trolleys.

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The two graphs below indicate the 2015-2016 average weekday ridership and riders-per-mile for the new Camelback Trolley which began operation late October 2015. The Camelback Trolley is experiencing fewer riders than the Downtown Trolley.





The ridership of all buses and trolleys in Scottsdale was compared from 2014 Calendar Year Quarter 4 (October through December) to 2016 Calendar Year Quarter 3 (July through September). Thirteen buses and trolleys existed in Scottsdale prior to the addition of the Camelback Trolley in late October 2015. Therefore, thirteen buses and trolleys existed from the fourth quarter of 2014 through the third quarter of 2015. Fourteen buses and trolleys existed in Scottsdale from the fourth quarter of 2015 through the third quarter of 2016. The quarterly average weekday riders-per-mile were determined for each route, and then ranked from highest to lowest. The table on the following page provides the partial results of these rankings.

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The Downtown Trolley is the highest ridership-per-mile in the peak tourist months of January through March in both 2015 and 2016. The Downtown Trolley ranks sixth or lower in the other nine months of the year. The Neighborhood Trolley is the highest or second highest ridership-per-mile in six of the past eight quarters. While the Camelback Trolley ranks higher than or equal to the Camelback Bus, its highest ranking is 4th.

AVERAGE WEEKDAY RIDERS-PER-MILE BY CALENDAR YEAR QUARTER

Quarter	2014 Q4	2015 Q1	2015 Q2	2015 Q3	2015 Q4	2016 Q1	2016 Q2	2016 Q3
Camelback Bus	8	8	7	7	10	10	10	10
Camelback Trolley	NA	NA	NA	NA	4	7	5	7
Downtown Trolley	7	1	9	10	6	1	8	8
Miller Road Trolley	4	7	6	5	5	5	6	5
Neighborhood Trolley.	1	2	1	1	2	3	2	3

(Note in the fourth quarter 2015 and third quarter 2016, quarters when a trolley was not the highest ranked average weekday riders-per-mile, the Thomas Road Bus was the highest ranked.)

Cost per Rider:

The cost per rider for fiscal year 2014-2015 (from 1 July 2014 through 30 June 2015) was also determined. This is the most recent available data for buses for a full fiscal year. The table below provides these data.

Priest Road Bus Route 56	\$19.86
Greenway Road Bus Route 154	\$11.80
Shea Boulevard Bus Route 80	\$7.73
Bell Road Bus Route 170	\$6.14
Hayden Road Bus Route 81	\$4.79
Camelback Road Bus Route 50	\$3.94
Thomas Road Bus Route 29	\$3.00
Downtown Trolley	\$2.95
Scottsdale Road Bus Route 72	\$2.89
Indian School Road Bus Route 41	\$2.60
McDowell Road Bus Route 17	\$2.35
Neighborhood Trolley	\$2.32
Miller Road Trolley	\$0.50
AVERAGE	\$5.45
AVERAGE (without routes over \$10.00)	\$3.56

Cost-per-rider for fiscal year 2015-2016 (from 1 July 2015 through 30 June 2016) is available for the four Scottsdale Trolley routes and is provided below.

Camelback Road Trolley	\$3.39
Downtown Trolley	\$3.02
Neighborhood Trolley	\$2.67
Miller Road Trolley	\$1.63
AVERAGE	\$2.68
AVERAGE (without Downtown Trolley)	\$2.56

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Previously Suggested Downtown Trolley Criteria:

At the 17 March 2015 Tourism Development Commission meeting, the Transportation Department suggested the following three criteria for determining if the Downtown Trolley should qualify for hotel bed tax revenue:

- 1. Ridership exceed 700 per day.
- 2. Portion of trolley riders staying in Scottsdale hotel exceeds 60%.
- 3. Cost-per-rider is less than the citywide bus and trolley average cost-per-rider.

The maximum average Downtown Trolley ridership of 542 is less than 700 per day.

The portion of Downtown Trolley riders staying in metropolitan Phoenix hotels of 34% is less than 60%.

The Downtown Trolley cost-per-rider of \$3.02 is less than the Citywide bus and trolley average of \$3.56.

While the portion of Downtown Trolley riders staying in metropolitan Phoenix hotels is 34%, the portion of Downtown Trolley ridership from residents outside of Scottsdale is 76% and the portion of riders sightseeing, shopping, and dining is 92%.

While the Downtown Trolley cost-per-rider of \$3.02 is less than the Citywide bus and trolley cost, it is more than the average of the other trolleys of \$2.56.

Attachments

Survey Form
Composite Six-month Survey Response Summary by number
Composite Six-month Survey Response Summary by percentage
February Survey Response Summary by number
February Survey Response Summary by percentage
March Survey Response Summary by number
March Survey Response Summary by percentage
April Survey Response Summary by number
April Survey Response Summary by percentage
May Survey Response Summary by number
May Survey Response Summary by percentage
June and July Survey Response Summary by number
June and July Survey Response Summary by percentage

City of Scottsdale Downtown Trolley Survey 2016

1.	Where did you board the trolley? (Nearest major cross streets)
2.	How did you get to the trolley stop where you boarded?
	□ Walk □ Bike □ Car □ Trolley □ VM Bus □ Other
3.	How far did you walk to get to the trolley stop where you boarded?
	Miles or Minutes or Blocks
4.	Where do you plan to get off the trolley?
5.	What is your final destination?
6.	How will you get to your final destination after you get off the trolley?
	□ Walk □ Bike □ Car □ Bus □ Other
	What is the primary purpose of your trip? ☐ Sightseeing ☐ Shopping ☐ Dining ☐ Work ☐ School ☐ Other
8.	Household Annual Income? □Under \$50,000 □\$50,000 to \$75,000 □\$75,000 to \$100,000 □\$100,000 to \$125,000 □over \$125,000
9.	How did you first become aware of this trolley?
	☐ Website ☐ Hotel Staff ☐ Word of Mouth ☐ Street Signage ☐ Other
10	Primary residence: Scottsdale Other Arizona City
I	□ US State □ Which Canadian Province □ Which Other Country
11	. Are you staying in a local hotel? ASK: Hotel Name
12	Question For Out of State Riders:
	a result of the trolley (answers to the right) <u>Agree</u> <u>Disagree</u> <u>Not Sure</u>
	I saw more of Scottsdale, than I otherwise would have 1 2 3
	I will spend more money in Scottsdale 1 2 3
C.	I'm more encouraged to come back to Scottsdale 1 2 3
Da	ite: Time:

DATE	February t	hrough July	l		
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
509	1	188	31	11	18
	MOST F	REQUENT LOADING P	OINT, EXIT, AND DEST	INATION	
Fashion Square	Unsure	Main Street	Old Town	Museum of the West	Marshall Way
558	301	186	185	159	80
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
566	5	196	8	13	20
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
485	280	273	75	4	21
	_				
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER
104	60	105	88	105	332
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	
72	106	231	111	257	
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER	
186	84	330	127	54	
HOTEL	1				
272]				
	More of Scottsdale	Spend More	Return		
Agree	460	370	447		
Aulcc					
-	4	47	15		
Disagree Unsure	4 45	47 80	15 43		

								ltem 12
	•							
DATE	Febr	uary through	n July	J				
WALK	BI	KE	C	AR	TRO	LLEY	BUS	OTHER
67%		%		5%		%	1%	2%
		MOST F	REQUENT I	_OADING P	OINT, EXIT,	AND DESTI	NATION	
Fashion Square	Uns	sure	Main	Street	Old :	Town	Museum of the West	Marshall Way
26.2%	14.	2%	8.	7%	8.	7%	7.5%	3.8%
WALK	RII	KE		AR	TRO	LLEY	BUS	OTHER
70%		%		1%		%	2%	2%
7070	ı	/0		† /0		/0	2 /0	2 /0
SIGHTSEEING	SHOP	PPING	DIN	IING	WC	ORK	SCHOOL	OTHER
43%	+	5%		1%		%	0%	2%
1070		,,,		170	,	70	070	270
< \$50,000	\$50,000 t	o \$75,000	\$75,000 to	\$100,000	\$100,000 1	to \$125,000	> \$125,000	NO ANSWER
13%	8'	%	13	3%	1	1%	13%	42%
			•		•			
WEBSITE	HO.	TEL	WORD O	F MOUTH	STREE	T SIGNS	OTHER	
9%	14	! %	30)%	14	1%	33%	
SCOTTSDALE	ARIZ	ONA.	UNITED	STATES	CAN	IADA	OTHER	
24%	11	%	42	2%	16	6%	7%	
	7							
HOTEL	4							
34%	J							
	More of S	Scottsdale	Span	d More	D ₀	turn	1	
Agree	58%	90%	47%	74%	56%	89%	1	
Disagree	1%	1%	6%	9%	2%	3%	1	
Disaulee	I /0	1 /0	I U/0	J /0	L ∠ /0	/ 0		

More of Scottsdale		Spend	d More	Return		
58%	90%	47%	74%	56%	89%	
1%	1%	6%	9%	2%	3%	
6%	9%	10%	16%	5%	9%	
36%		37%		36%		

DATE	February				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
86	0	94	11	8	2
	MOST	DEOLIENT LOADING D	OINT EVIT AND DESTI	NATION	
Fashion Square	Unsure	Main Street	OINT, EXIT, AND DESTIING Museum of the West	Old Town	Circle
137	111	71	62	40	23
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
132	0	60	2	6	5
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
128	45	64	15	2	10
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER
22	22	25	22	42	64
					-
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	
22	23	64	23	58	
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER	7
40	15	72	59	4	1
			00		_
HOTEL	7				
47	1				
	More of Scottsdale	Spend More	Return		
Agree	134	120	135		
		4.4	4		
Disagree	0	14	4		
Disagree Unsure	12	12	7		

DATE	February				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
43%	0%	47%	5%	4%	1%
	MOST	EDECLIENT LOADING DO	OINT, EXIT, AND DESTINA	TION	
Fashion Square	Unsure	Main Street	Museum of the West	Old Town	Circle
24.8%	20.1%	12.9%	11.2%	7.2%	4.2%
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
64%	0%	29%	1%	3%	2%
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
48%	17%	24%	6%	1%	4%
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER
11%	11%	13%	11%	21%	32%
	•	•			•
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	
12%	12%	34%	12%	31%	
					_
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER	
21%	8%	38%	31%	2%]
HOTEL	1				
	-				
24%	J				
	More of Scottsdale	Spend More	Return		
	,				

More of Scottsdale		Spend	d More	Return		
68%	92%	61%	82%	69%	92%	
0%	0%	7%	10%	2%	3%	
6%	8%	6%	8%	4%	5%	
26%		26%		26%		

DATE	March				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
152	0	0	0	0	0
	MOST F	REQUENT LOADING P	OINT, EXIT, AND DESTI	NATION	
Fashion Square	Unsure	Main Street	Old Town	Stadium	Museum of the Wes
128	76	48	44	38	29
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
139	0	51	1	1	0
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
128	60	47	8	0	1
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER
23	10	48	6	26	85
	1	1			_
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	
14	12	40	25	90	
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER	\neg
36	28	94	31	9	
		<u> </u>	<u> </u>		
HOTEL	7				
83	1				
	-				
	More of Scottsdale	Spend More	Return		
Agroo	105	85	105		
Agree					
Disagree	2	13	2		
	2 14	13 23	2 14		

DATE	March				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
100%	0%	0%	0%	0%	0%
	MOOT		OINT EVIT AND DECTIN	ATION	
Fachian Cauara	Unsure	Main Street	OINT, EXIT, AND DESTINA Old Town	Stadium	Museum of the W
Fashion Square 24.0%	14.2%	9.0%	8.2%	7.1%	5.4%
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
72%	0%	27%	1%	1%	0%
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
52%	25%	19%	3%	0%	0%
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER
12%	5%	24%	3%	13%	43%
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	7
8%	7%	22%	14%	50%	
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER	\neg
18%	14%	47%	16%	5%	
					
HOTEL					
42%	J				
	More of Scottsdale	Spend More	Return		
Agree	53% 87%	43% 70%	53% 87%		
D:	40/	70/	404		

More of S	More of Scottsdale		d More	Return		
53%	87%	43%	70%	53%	87%	
1%	2%	7%	11%	1%	2%	
7%	12%	12%	19%	7%	12%	
39%		39%		39%		

DATE	April		TIME				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER		
97	0	66	10	2	16		
	MOST F	REQUENT LOADING P	OINT, EXIT, AND DEST	INATION			
Fashion Square	Unsure	Old Town	Main Street	Museum of the West	Brown Avenue		
176	95	59	44	33	21		
WALK	BIKE	CAR	TROLLEY	BUS	OTHER		
128	4	46	3	3	11		
		1					
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER		
134	74	83	28	2	0		
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER		
21	7	7	14	33	104		
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER			
24	32	68	14	54			
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER			
27	18	82	33	23			
HOTEL							
82	_						
	More of Scottsdale	Spend More	Return				
Agree	120	92	117				
		4	2				
Disagree	0	4					
Disagree Unsure	6	30	7				

D.4.T.E.								
DATE	April							
WALK	BIKE		C	AR	TRO	LLEY	BUS	OTHER
51%	0%		35	5%	5'	%	1%	8%
		MOST F	REQUENT I	OADING PO	OINT, EXIT, A	AND DESTI	NATION	
ashion Square	Unsur			Town		Street	Museum of the W	Vest Brown Avenu
34.8%	18.8%)	11.	7%	8.7	7%	6.5%	4.2%
WALK	BIKE		C	4R	TRO	LLEY	BUS	OTHER
66%	2%		24	1%	2'	%	2%	6%
SIGHTSEEING	SHOPPI	NG	DIN	ING	WC)RK	SCHOOL	OTHER
42%	23%		26	5%	9	%	1%	0%
< \$50,000	\$50,000 to \$	75.000	\$75.000 to	\$100,000	\$100.000 t	o \$125,000	> \$125,000	NO ANSWER
11%	4%	.,		%		%	18%	56%
	•		•					•
WEBSITE	HOTE	L	WORD O	F MOUTH	STREE	Γ SIGNS	OTHER	
13%	17%		35	35%		%	28%	
SCOTTSDALE	ARIZON	۱A	UNITED	UNITED STATES		IADA	OTHER	
15%	10%		45	45%		3%	13%	
HOTEL	1							
44%	1							
,	J							
	More of Sco	ttsdale	Spend	d More	Ret	turn]	
Agree	65%	95%	49%	73%	63%	93%	1	

More of S	More of Scottsdale		d More	Return		
65%	95%	49% 73%		63%	93%	
0%	0%	2%	3%	1%	2%	
3%	5%	16%	24%	4%	6%	
32%		32%		32%		

Itom 12

DATE	May		TIME				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER		
120	1	17	4	1	0		
			OINT, EXIT, AND DESTI		1		
Fashion Square	Marshall Way	Brown Avenue	Old Town	Home	Hotel		
70	39	34	32	22	18		
WALK	BIKE	CAR	TROLLEY	BUS	OTHER		
112	1	23	2	1	2		
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER		
63	74	61	7	0	5		
		_					
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER		
26	9	19	35	4	41		
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	1		
9	21	38	38	23			
				-	4		
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER			
44	17	55	4	12]		
HOTEL	1						
	_						
53							
53	More of Control of	Coord Mara	Dotum				
	More of Scottsdale	Spend More	Return				
Agree	69	57	63				

DATE	May				
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
84%	1%	12%	3%	1%	0%
	MOST F	REQUENT LOADING PO	OINT, EXIT, AND DESTINA	ATION	
Fashion Square	Marshall Way	Brown Avenue	Old Town	Home	Hotel
20.9%	11.6%	10.1%	9.6%	6.6%	5.4%
WALK	BIKE	CAR	TROLLEY	BUS	OTHER
79%	1%	16%	1%		1%
1976	1 /0	1070	1 70	1 70	1 76
SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
30%	35%	29%	3%	0%	2%
		I			
< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125,000	NO ANSWER
19%	7%	14%	26%	3%	31%
WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	1
7%	16%	29%	29%	18%]
					-
SCOTTSDALE	ARIZONA	UNITED STATES	CANADA	OTHER	_
33%	13%	42%	3%	9%	J
HOTEL	1				
40%					
-					
	More of Scottsdale	Spend More	Return		

More of S	More of Scottsdale		d More	Return		
51%	97%	43%	80%	47%	89%	
0%	0%	5%	10%	2%	4%	
1%	3%	5%	10%	4%	7%	
47%		47%		47%		

WALK BIKE CAR TROLLEY BUS OTHER 54 0 11 6 0 0 WALK BIKE CAR TROLLEY BUS OTHER 55 0 16 0 2 2 IGHTSEEING SHOPPING DINING WORK SCHOOL OTHER 32 27 18 17 0 5 <\$50,000 \$50,000 to \$75,000 \$75,000 to \$100,000 \$100,000 to \$125,000 >\$125,000 NO ANSWER 12 12 6 11 0 38 WEBSITE HOTEL WORD OF MOUTH STREET SIGNS OTHER 3 18 21 11 32 ICOTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 0 6 0	DATE	June a	and July			
WALK BIKE CAR TROLLEY BUS OTHER 55 0 16 0 2 2 IGHTSEEING SHOPPING DINING WORK SCHOOL OTHER 32 27 18 17 0 5 < \$50,000 \$50,000 to \$75,000 \$75,000 to \$100,000 \$100,000 to \$125,000 > \$125,000 NO ANSWER 12 12 6 11 0 38 WEBSITE HOTEL WORD OF MOUTH STREET SIGNS OTHER 3 18 21 11 32 COTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 0 6 More of Scottsdale Spend More Return			· ·			
WALK BIKE CAR TROLLEY BUS OTHER 55 0 16 0 2 2 IGHTSEEING SHOPPING DINING WORK SCHOOL OTHER 32 27 18 17 0 5 < \$50,000 \$50,000 to \$75,000 \$75,000 to \$100,000 \$100,000 to \$125,000 >\$125,000 NO ANSWER 12 12 6 11 0 38 WEBSITE HOTEL WORD OF MOUTH STREET SIGNS OTHER 3 18 21 11 32 COTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 0 6	WALK	BIKE	CAR	TROLLEY	BUS	OTHER
SHOPPING	54	0	11	6	0	0
SHOPPING						
SHOPPING						
SHOPPING						
SHOPPING						
IGHTSEEING	WALK	BIKE	CAR	TROLLEY	BUS	OTHER
32 27 18 17 0 5	55	0	16	0	2	2
32 27 18 17 0 5						
<\$50,000	SIGHTSEEING	SHOPPING	DINING	WORK	SCHOOL	OTHER
12 12 6 11 0 38 WEBSITE HOTEL WORD OF MOUTH STREET SIGNS OTHER 3 18 21 11 32 COTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return	32	27	18	17	0	5
12 12 6 11 0 38 WEBSITE HOTEL WORD OF MOUTH STREET SIGNS OTHER 3 18 21 11 32 COTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return	< \$50,000	\$50,000 to \$75,000	\$75,000 to \$100,000	\$100,000 to \$125,000	> \$125 000	NO ANSWER
WEBSITE HOTEL WORD OF MOUTH STREET SIGNS OTHER 3 18 21 11 32 COTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return						
3 18 21 11 32 SCOTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return	12	12	0	11	0	30
3 18 21 11 32 SCOTTSDALE ARIZONA UNITED STATES CANADA OTHER 39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return	WEBSITE	HOTEL	WORD OF MOUTH	STREET SIGNS	OTHER	1
39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return	3	18		11	32	
39 6 27 0 6 HOTEL 7 More of Scottsdale Spend More Return						_
HOTEL 7 More of Scottsdale Spend More Return	COTTSDALE	ARIZONA		CANADA	OTHER	
7 More of Scottsdale Spend More Return	39	6	27	0	6	
7 More of Scottsdale Spend More Return	HOTEL	7				
More of Scottsdale Spend More Return		_				
	ı	_				
		More of Scottsdale	Spend More	Return		
	Agree	32	16	27		
	Disagree	2	9	4		

Unsure No Answer

More of Scottsdale	Spend More	Return
32	16	27
2	9	4
11	8	10
33	43	37

DATE	June and July							
WALK	ВІ	KE	C	AR	TRO	LLEY	BUS	OTHER
76%	0	%	15	5%	8	%	0%	0%
WALK	ВІ	KE	C	AR	TRO	LLEY	BUS	OTHER
73%	0	%	2	1%	0	%	3%	3%
NOUTOFFINO	1 01101	DDING	l DIA	UNIO	I 1446	NDI/	2011001	OTHER
SIGHTSEEING		PPING		IING		ORK	SCHOOL	OTHER
32%	2	7%	18	3%	17%		0%	5%
< \$50,000	\$50,000 1	to \$75,000	\$75,000 to	o \$100,000	\$100,000 t	to \$125,000	> \$125,000	NO ANSWEF
15%	15	5%	8	%	14	1%	0%	48%
WEBSITE	110	TEL	WORD OF MOUTH		STREET SIGNS		OTHER	1
								_
4%		1%		5%	13	3%	38%	J
SCOTTSDALE	ARIZ	ZONA	UNITED	STATES	CANADA		OTHER	7
50%	8	%	35	35%		%	8%]
HOTEL	1							
9%	1							
		Scottsdale		d More		turn		
Agree	41%	71%	21%	48%	35%	66%		
Disagree	3%	4%	12%	27%	5%	10%		
-								
Unsure	14%	24%	11%	24%	13%	24%		

TOURISM DEVELOPMENT COMMISSION



DOWNTOWN TROLLEY

10-Minute Frequency Results

MARCH 2015 RECOMMENDATION



- 1. Discontinue Day Tripper
- 2. \$300,000 hotel tax to Downtown Trolley (\$150,000 sales tax to Downtown Trolley)
- 3. \$300,000 sales tax to Camelback Trolley (\$85,000 sales tax to Camelback Trolley)

DATA AND INFORMATION



Ridership:

November 2015 to October 2016

Survey:

February 2016 to July 2016

Costs

DOWNTOWN TROLLEY RIDERSHIP



23% Increase in 12 Months

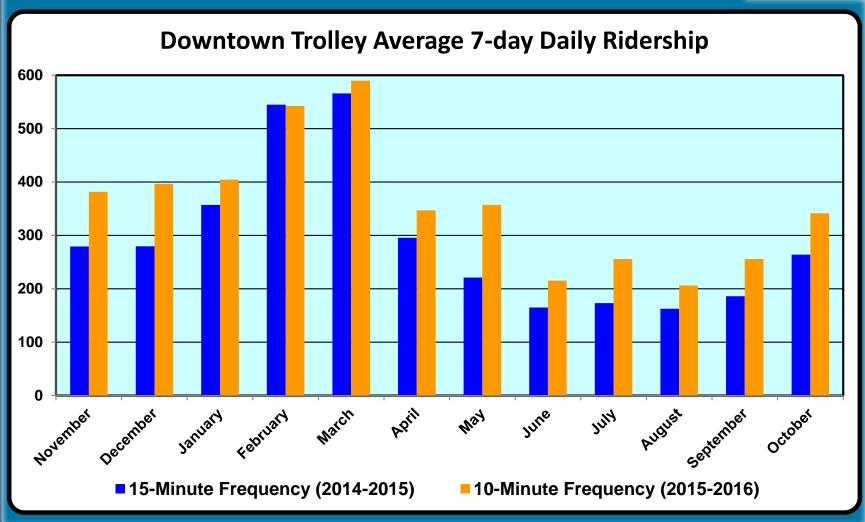
May Highest at 62% Increase

December Second at 42% Increase

February Lowest at 0% Increase
March Next to Lowest at 4% Increase

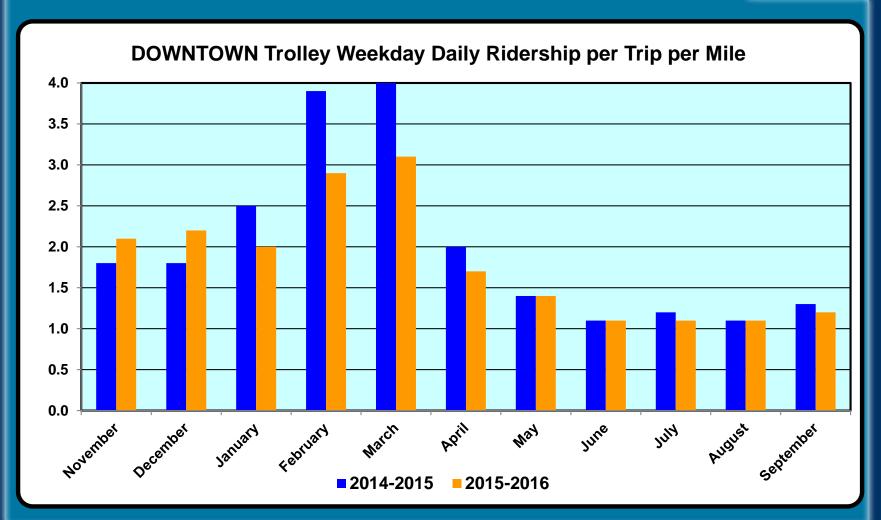
DOWNTOWN TROLLEY RIDERSHIP





DOWNTOWN TROLLEY RIDERSHIP





DOWNTOWN TROLLEY RIDER SURVEY



793 Riders

February through July

40 Time Periods

Tuesday, Thursday, Saturday

Lunch Hours, Afternoons, Evenings

SURVEY - RESIDENCY



- 7% Outside North America
- 16% Canada
- 42% United States, Outside Arizona
- 11% Arizona, Outside Scottsdale
- 24% Scottsdale

SURVEY – DOWNTOWN REASON



92% Sightseeing, Shopping, Dining

7% Work

2% Other

SURVEY - ORIGIN AND DESTINATION



- 1. Fashion Square
- 2. Unsure
- 3. Main Street
- 4. Old Town
- 5. Museum of the West

SURVEY – AWARENESS



- 1. Word of Mouth
- 2. Street Signs
- 3. Hotel
- 4. Website
- 5. Saw Trolley

DAY TRIPPER TO DOWNTOWN TROLLEY



January through March

Daily Average Riders

Day Tripper: 230

Downtown Trolley: 523

Daily Tourist Riders

Day Tripper: 172

Downtown Trolley: 481

DAY TRIPPER TO DOWNTOWN TROLLEY



January through March

Cost per Rider

Day Tripper: \$13.60

Downtown Trolley: \$2.32

Cost per Tourist Rider

Day Tripper: \$18.10

Downtown Trolley: \$2.53

DOWNTOWN TROLLEY TO ALL TRANSIT



Fiscal Year 2014 — 2015

Cost per Rider

Average Buses and Trolleys: \$3.56

Downtown Trolley: \$2.95

DOWNTOWN TROLLEY TO TROLLEYS



Fiscal Year 2015 — 2016

Cost per Rider

Camelback Trolley: \$3.39

Neighborhood Trolley: \$2.67

Miller Road Trolley \$1.63

AVERAGE: \$2.56

Downtown Trolley \$3.02

SUGGESTED CRITERIA TO ACTUAL



<u>CRITERIA</u> <u>ACTUAL</u>

700 Daily Riders 542

60% in Scottsdale Hotels < 34%

\$3.56 Average Transit Cost \$3.02

SUGGESTED CRITERIA TO ACTUAL



60% in Scottsdale Hotels

< 34%

76% Outside Scottsdale

92% Sightseeing, Shopping, Dining

SUGGESTED CRITERIA TO ACTUAL



\$3.56 Average Transit Cost

\$3.02

Average Trolley Cost

\$2.56

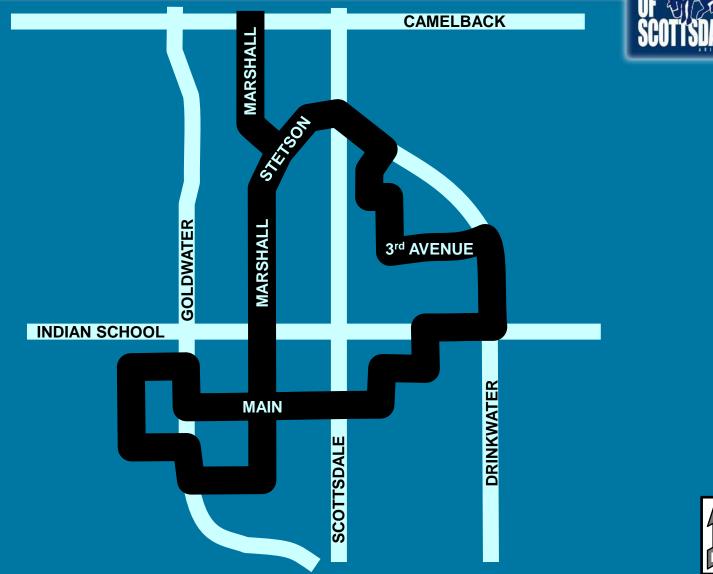
DOWNTOWN TROLLEY



Only if Asked

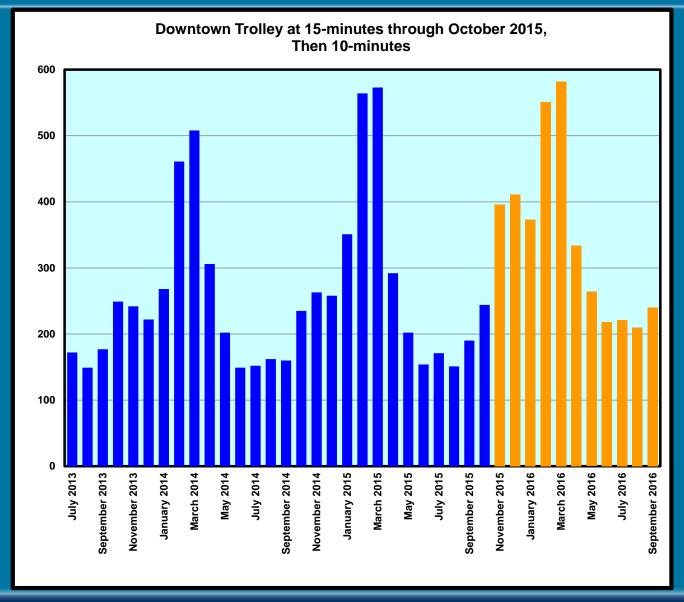
CURRENT DOWNTOWN TROLLEY ROUTE





HISTORIC DOWNTOWN





HISTORIC CAMELBACK



